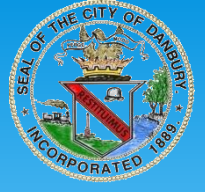


City of Danbury CITIZENS' ACADEMY



Department of Finance



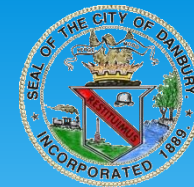
Mark D. Boughton
Mayor



David W. St. Hilaire
Director of Finance

Monday, October 21, 2019

City of Danbury CITIZENS' ACADEMY



Citywide Mission Statement

To ensure a superior **quality of life for its citizens**, by providing the most **cost-effective municipal services**, while **preserving the cultural, historical and natural resources** of the City.

FY2019/2020 Annual Budget

Public Safety: \$41,406,594

Police Protection:

Number of Stations	1
Number of Uniformed Officers	156
Nonuniformed Employees	6

Fire Protection:

Number of Stations	18
# of Uniformed Employees	112
Number of Volunteers	135
Non Uniformed Employees	2
Pieces of Equipment	59

Ambulance Fund:

Number of Calls	11,043
Number of Responses	10,898
Number of Transports	8,572

Public Works: \$35,334,503

Sewer System:

Capacity	15.5 MGD
Pump Stations	20

Water System:

Reservoirs	8
Capacity	8.1 MGD

Highways:

Miles of Streets	242
Number of Street Lights	2,880

Education: \$134,650,000

Education: (as of 10/1/2019)

High Schools (Grades 9-12)	2
Students	3,374
Middle Schools (Grades 6-8)	3
Students	2,719
Elementary Schools (Grades PK-5)	13
Students	5,778
*Pre-Registered, Out of District	100
Total Students	11,971
Total Staff	1,359

Culture & Recreation: \$3,009,862

Recreational Areas:

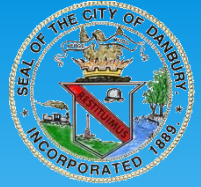
Total Recreational Areas	1,552
# City Recreational Acres	24

Library:

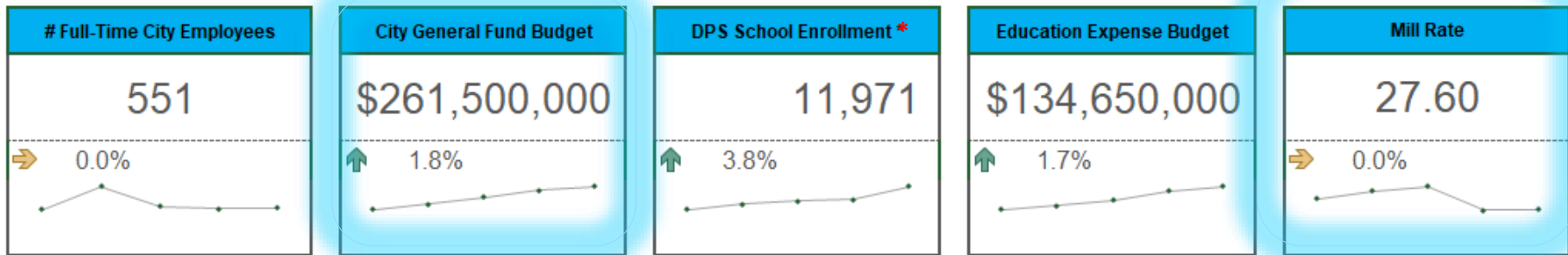
Number of Branches	1
Number of Volumes	110,000
Residents w/ Library Cards	27,000

We are committed to working with citizens to enhance Danbury's position as a **premier place to live, work and raise a family** in a traditional yet progressive community.

City of Danbury CITIZENS' ACADEMY



Key City Statistics: FY2019/2020

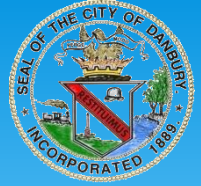


ADDITIONAL METRICS

METRIC	FY 2020	FY 2019		% CHANGE	5 YEAR TREND
Danbury Population	87,543	86,774	↑	0.89%	
# Full-Time City Employees	551	551	⇒	0.00%	
DPS School Enrollment *	11,971	11,532	↑	3.81%	
BOE Expense Budget	\$134,650,000	\$132,450,000	↑	1.66%	
City General Fund Budget	\$261,500,000	\$257,000,000	↑	1.75%	
Prop Tax % Gen Fund Revenue	82.8%	83.0%	↓	-0.24%	
Mill Rate	27.60	27.60	⇒	0.00%	
Total Assessed Value	8,097,604,258	7,975,702,690	↑	1.53%	
State Revenue	\$30,315,390	\$29,834,239	↑	1.61%	

* Projections based on 2% Enrollment Growth based on Enrollment Study.

City of Danbury CITIZENS' ACADEMY



Budget Preparation Process (General Fund Budget)



October-
November

Budget Process Begins



January

Departments Propose
Budgets to Director of
Finance



February - March

Mayor & Director of Finance
review /make recommendations



April - May

City Council Reviews Budget



June - July

City Council
Adopted Budget May 7th

Proposed Budgets:

City Departments: **\$129,900,000**
BOE: **140,000,000**

Total: **\$269,900,000**

Adopted Budget as of 5/7/2019:

City Departments: **\$126,641,425**
BOE: **134,858,575**

Total: **\$261,500,000**

* Proposed Budget Reduced by:
(\$8,400,000)

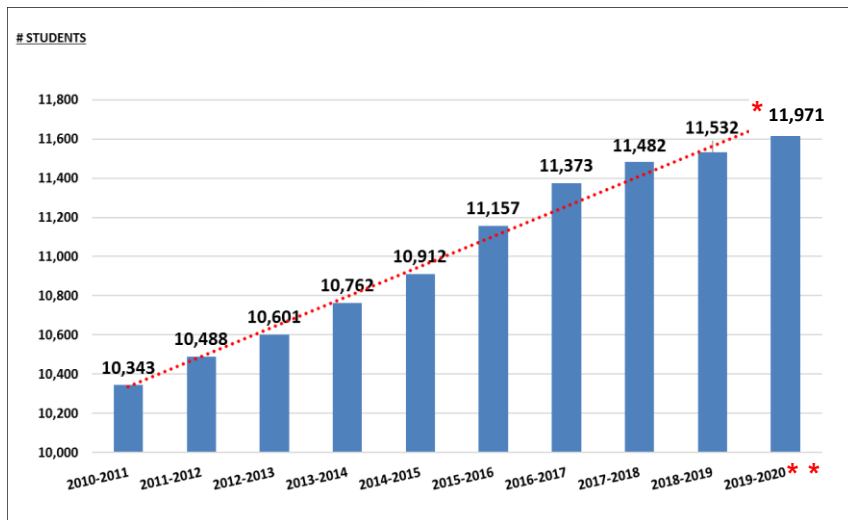
City of Danbury CITIZENS' ACADEMY



Board of Education Summaries



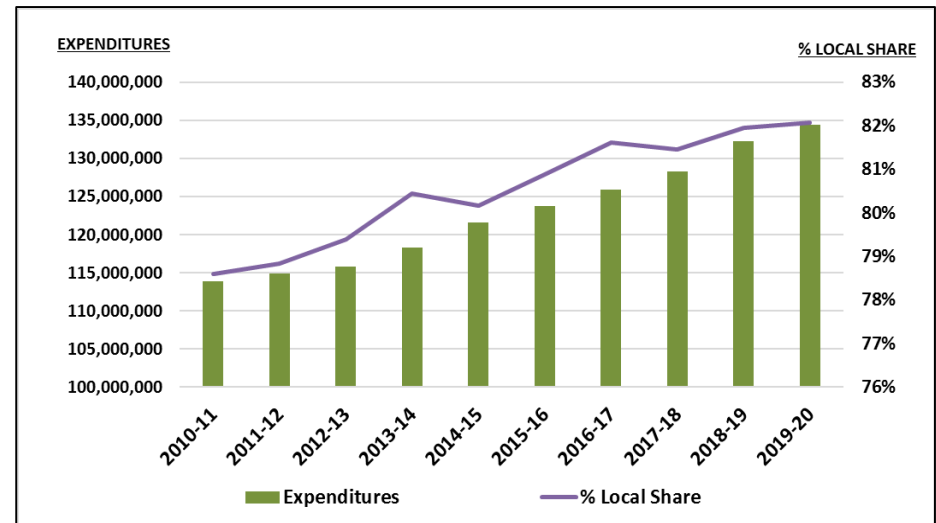
Board of Education 10-Year Total Enrollment History



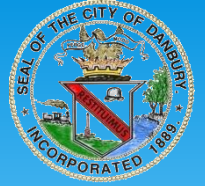
* Projections based on 2% Enrollment Growth based on Enrollment Study.

* * Total represents all students reported by the district, including students placed in schools outside of the district. Therefore, the sum of school-level counts may be less than the total district enrollment.

Board of Education Expenditures & Local Share Funding

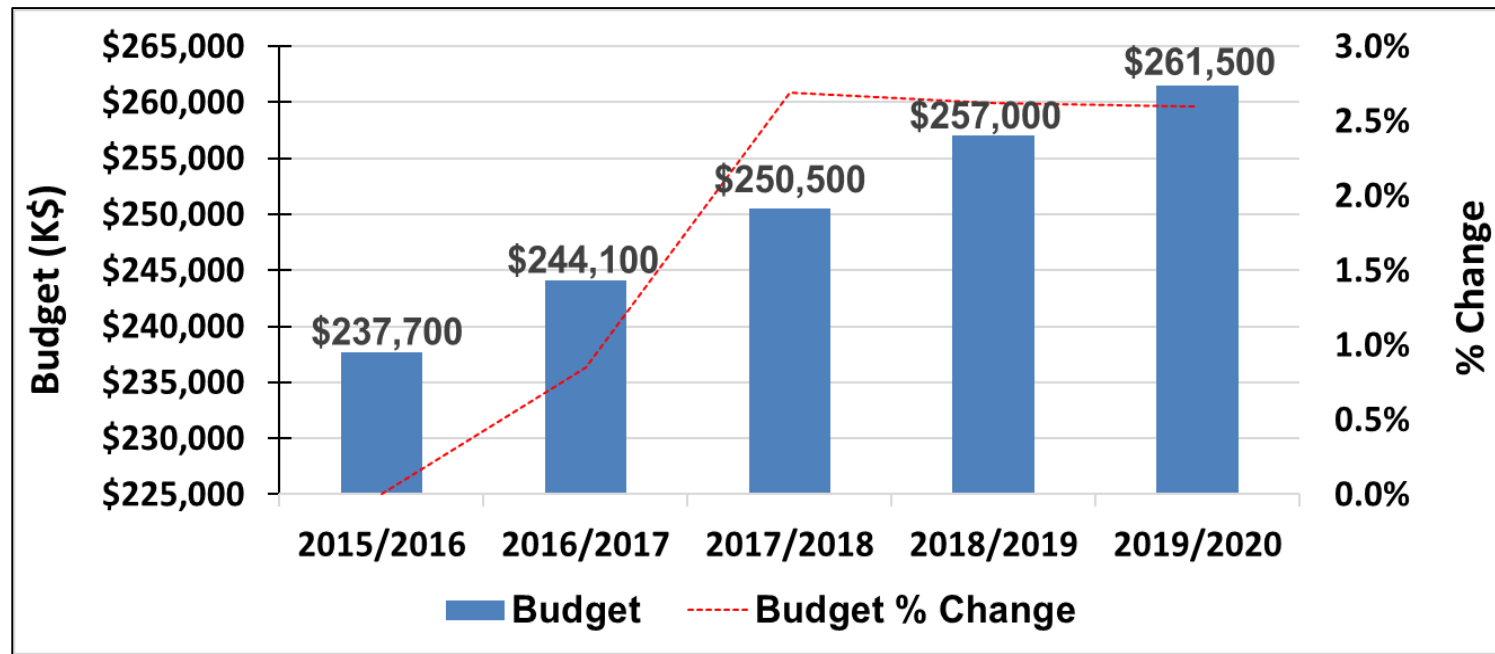


City of Danbury CITIZENS' ACADEMY

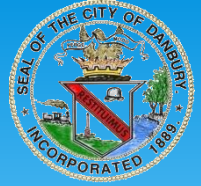


Budget Overview: FY16 – FY20

5-Year Budget Summary

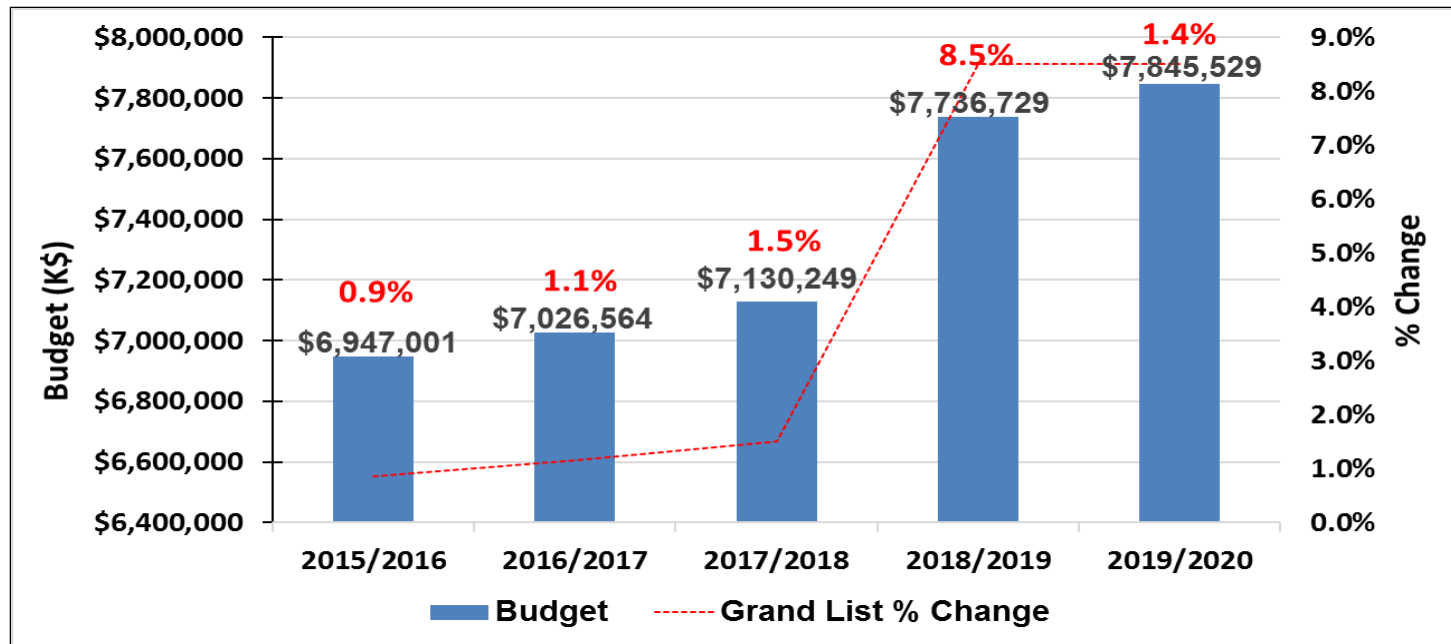


City of Danbury CITIZENS' ACADEMY

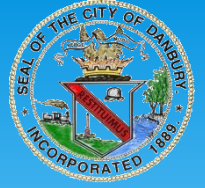


Budget Overview: FY16 – FY20

Net Taxable Grand List

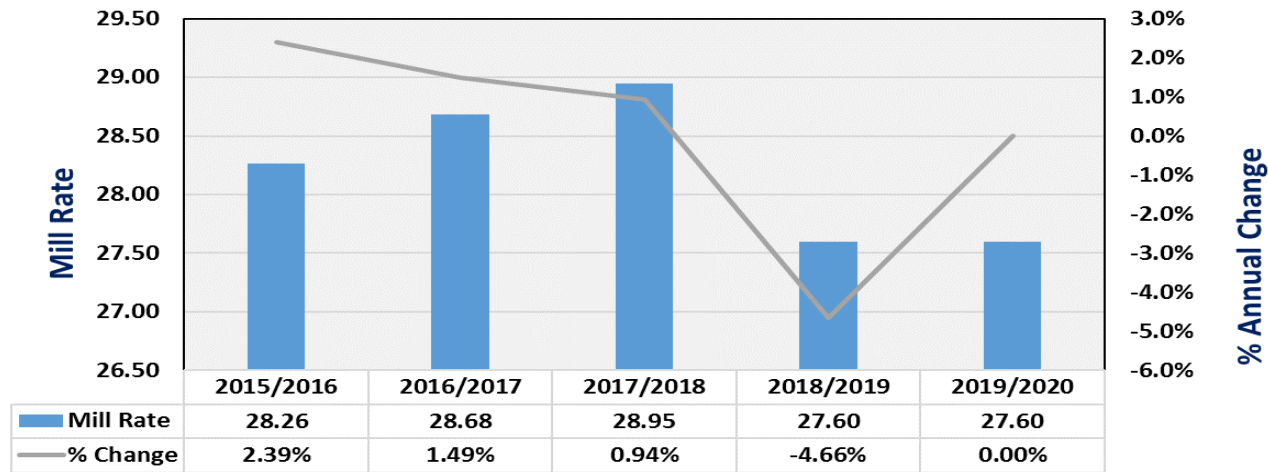


City of Danbury CITIZENS' ACADEMY



Budget Overview: FY16 – FY20

5-Year History - Annual Mill Rates



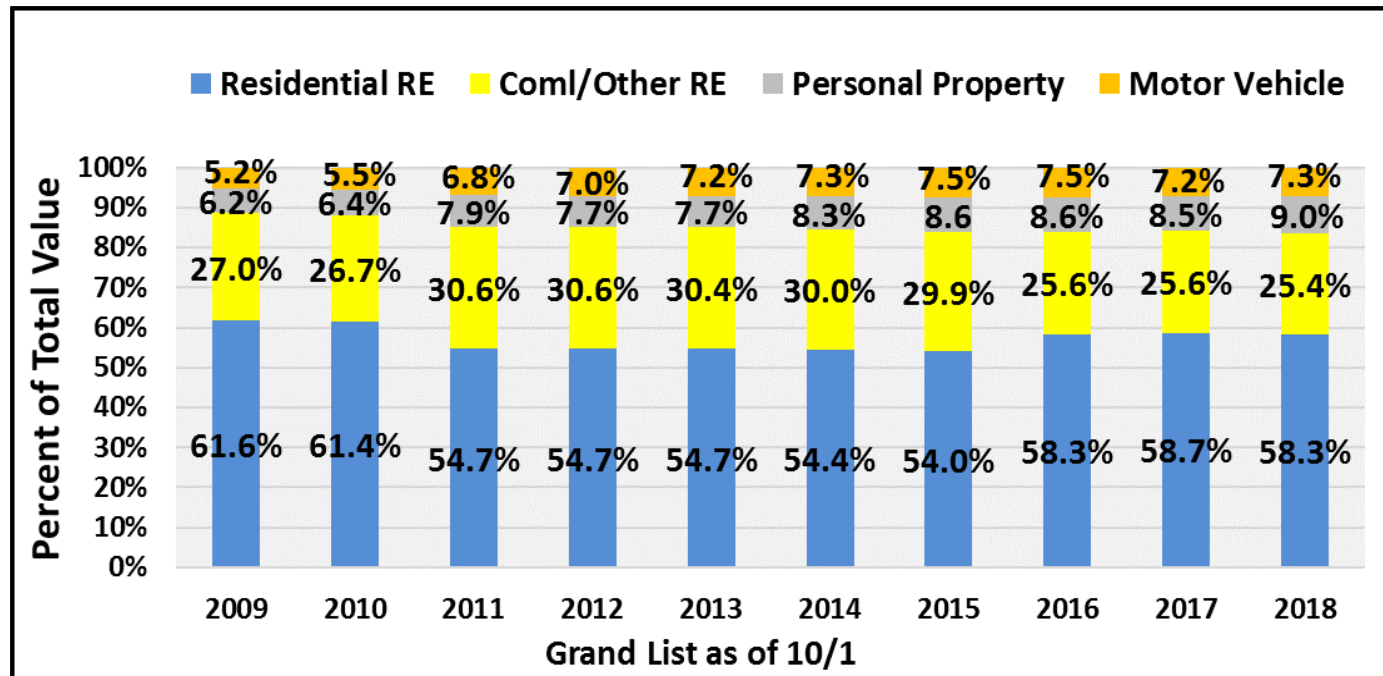
Fiscal Year Ended June 30

City of Danbury CITIZENS' ACADEMY

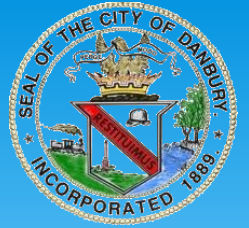


Budget Overview: FY16 – FY20

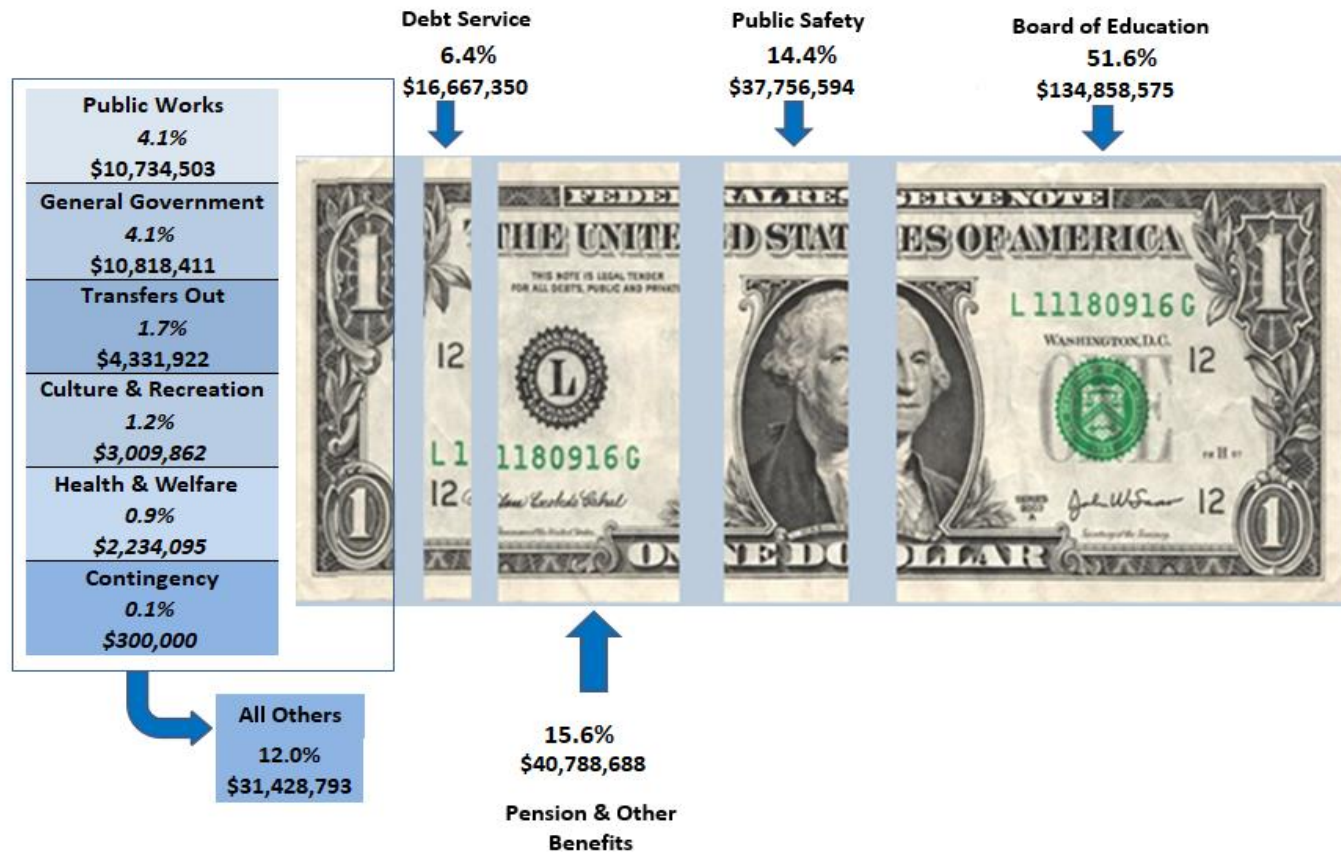
Comparative Assessed Value (Before Exemptions) as of 10/1



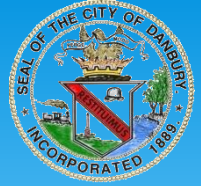
City of Danbury CITIZENS' ACADEMY



FY2020 Budget: \$261,500,000



City of Danbury CITIZENS' ACADEMY



Major Economic Considerations

Revenues:

- **State revenues** have remained **relatively flat** over the last several years leading to a greater reliance on local Property Taxes. However, no Mill Rate increase for 2019-2020.
- **Property taxes** account for **82.8%** of total revenues for the City.
- The **State** has increased funding directly to **BOE** often times by cutting direct funding to the **City**. (simply **shifting of dollars**)
- **Sewer rates** required a **3.5% increase** to establish a debt service reserve associated with the \$110 million Sewer Plant upgrade. However, **Water rates** were **reduced by 1.5%** to partially offset the impact.

Major Concerns



Pension &
Healthcare

Fed & State
Regulations
(i.e. MS4)

Unfunded State
Mandates

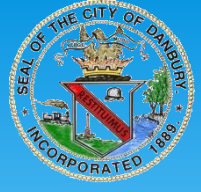


City of Danbury
Taxpayer

Expenditures:

- City Departments **are doing more with less** each year, saving millions in taxpayers' dollars, ending in surpluses **over the last seven fiscal years**. This was without the use of appropriated fund balance.
- **Legacy costs** including **Pension** and **Healthcare** costs stress the City's budget.
- The **Board of Education (BOE)** continues increasing (1.7% increase; \$2.2M)
- The **Capital Projects (CIP)** funding level of **\$3.9 million** did not require new funding for FY 2019-2020. We have reallocated previously approved and existing unused funding for FY2019/20 CIP capital project requests.

City of Danbury CITIZENS' ACADEMY



Strategies Moving Forward

The FY19/20 Budget continues our commitment to **financial sustainability** and a **resilient future** for the City of Danbury.



Continue attracting businesses to strengthen our workforce through the activities and efforts of the Office of Business Advocacy.



Eliminate excess spending and reducing costs by engaging strategic partnerships and outsourcing functions.

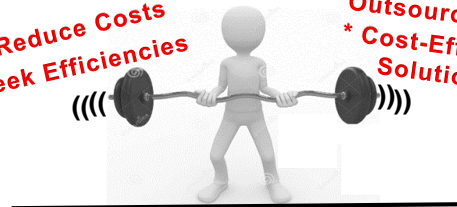


Our Balancing Act to Uphold Priorities

Affordable for Business and Families

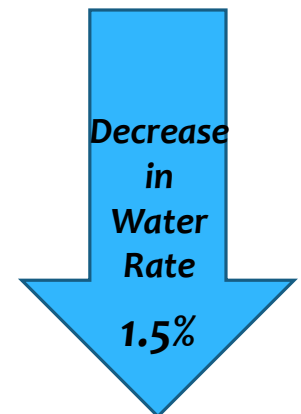
* Reduce Costs
* Seek Efficiencies

* Outsourcing
* Cost-Effective Solutions

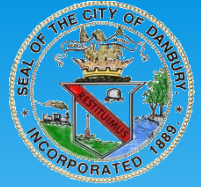


Managing Public Utilities

Utility rates required a minimal increase as an infrastructure investment, yet remain among the lowest in Connecticut.



City of Danbury CITIZENS' ACADEMY



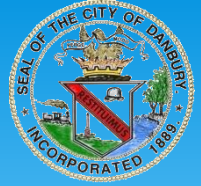
Ten Largest Taxpayers Make Up Our Diverse Economy

TEN LARGEST TAXPAYERS

<u>BUSINESS</u>	<u>BUSINESS TYPE</u>	10/1/2018 <u>Tax Valuation</u>	% of NET TAXABLE <u>GRAND LIST</u>
1. Danbury Mall Associates	Shopping Mall	\$270,240,100	3.44%
2. Eversource (CL&P, Yankee Gas)	Public Utility	\$111,301,280	1.42%
3. Algonquin Gas Transmission LLC	Natural Gas Pipeline	\$98,827,120	1.26%
4. Boehringer Ingelheim	Research , Production	\$94,149,580	1.20%
5. Crown Point Gardens	Land Developer	\$66,540,400	0.85%
6. BRT Reserve LLC	Land Developer	\$63,699,800	0.81%
7. Kennedy Flats	Apartments - 374 units	\$38,824,400	0.49%
8. Mankind Corp	Research , Production	\$37,977,880	0.48%
9. ENTEGRIS	Research , Production	\$36,569,070	0.47%
10. Danbury DHC LLC & ME AV LLC	Apartments-268 units	\$34,647,000	0.44%
TOTAL		852,776,630	10.87%

City of Danbury CITIZENS' ACADEMY

Ratings Agencies



STANDARD & POOR'S : **AA+**

- An **AA+ rating** indicates a **stable**, strong debt-and-contingent-liability position, with debt service carrying charges at 9.3% of expenditures and net direct debt that is 44.7% of total government-fund revenue, as well as **low overall net debt at less than 3% of market value** and rapid amortization, with roughly 65.5% of debt schedule to be retired within 10 years, but significant medium-term debt plans.

MOODY'S INVESTORS SERVICE : **Aa1**

- The City received a **Aa1 rating** due to its **sizeable \$11.1 billion 2019 Equalized Net Grand List (ENGL)**, which will remain **stable** in the near term, given the City's healthy trend of tax base growth along with its favorable location in southwestern CT (A1 Stable). The agency noted Danbury's key strengths include **its large tax base in Fairfield County** and solid **debt policies**.

FitchRatings : **AAA**

- **AAA** is the highest rating, **reflecting disciplined budget management practices** that support the City's consistently favorable operating performance. This rating suggests Danbury has the '**lowest expectation of default risk**'. The City will continue to maintain a **strong economic position** by adhering to strict financial policies and meeting financial commitments.

City of Danbury CITIZENS' ACADEMY Danbury in the News



➤ Oct 3, 2019: Danbury Shines Again with a Healthy Drop in Crime

The numbers say it all. According to a NewsTimes article from October 2, 2019, during the first eight months of 2019, there were 644 major crimes in Danbury. In 2018 there were 784 major crimes during the same time period. **Do the math and that's an 18% drop!**

Source: <https://i95rock.com/danbury-scores-another-major-victory-as-crime-rate-drops/>

➤ Jun 17, 2019: 6-Story Apartment Complex Planned for Main Street in Danbury

Proposed brand new one **and two bedroom apartments** have been given the go-ahead for Main Street in Danbury.

Source: <https://i95rock.com/150-new-apartments-planned-for-danburys-main-street/>

➤ Sept 3, 2019: \$4 Million Streetscape Renaissance Project Set for Danbury

City Hall's streetscape project to **enhance the appearance of downtown Danbury** was just awarded a four million dollar grant from the state. Danbury Mayor, Mark Boughton says, **"We're going to get a lot done with this project"**, according to an article in the newstimes.com.

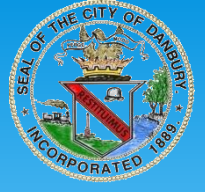
Source: <https://i95rock.com/downtown-danbury-to-receive-a-4-million-rejuvenation/>

➤ Apr 10, 2019: Danbury Named to 'Most Diverse' List of US Cities

A financial website compared the profiles of cities across 5 major diversity categories. Danbury has just been named among the most diverse in the nation by a financial website. Danbury placed as the **most diverse city** in the State of Connecticut and the **4th Most Diverse Small City in America**.

Source: <https://patch.com/connecticut/danbury/danbury-named-most-diverse-list-us-cities>

City of Danbury CITIZENS' ACADEMY



As part of our goal for transparency, the FY 2019/2020 Adopted Budget is available on our Finance Department webpage:



<https://www.danbury-ct.gov/government/departments/finance/>

Thank You!!!